Sunshine Coast Health Institute **Strategic Plan** 2023 - 2028



Our vision

Education, training, research and healthcare partners working in seamless collaborations continuously improving the health and wellbeing of people and communities on the Sunshine Coast and beyond.

Our purpose

To support the development of an effective and efficient health workforce and healthcare service.

Our opportunities

- Contemporary clinical facilities that are equipped to support modern workplace-based education, training and research.
- Depth and breadth of clinical and academic expertise that exists throughout the SCHI educational partners.
- Active consumer engagement, through an established and sophisticated network of consumer representatives.

Our challenges

Financial sustainability

The current business model is underdeveloped.

Personnel

Success will be dependent on attracting and retaining necessary collaborators.

Multisectoral structure

Collaboration models need to bridge across sectors, which each have different responsibilities and accountabilities.

Evolving external environment

All partners are operating in an environment of accelerating change. Social, health and educational institutions are facing uncertain futures.

Who we are

Sunshine Coast Health Institute (SCHI) is a joint venture collaborative partnership between Sunshine Coast Hospital and Health Service (SCHHS), University of the Sunshine Coast (UniSC), TAFE Queensland (TAFE) and Griffith University (GU). All members of a partner organisation are entitled to participate in the SCHI collaborative activity, in accordance with the Vision, Purpose and Values of the Institute, and use the SCHI designation for their work when appropriate.

Why we are here

Sunshine Coast Hospital and Health Service (SCHHS) provides healthcare to a rapidly growing population. There has been significant investment in services in the past five years, with the establishment of the Sunshine Coast University Hospital and the Nambour General Hospital redevelopment. SCHI was established as part of the essential human, physical and intellectual infrastructure of a university health care system.

SCHI's role and function is informed by detailed strategies and plans: SCHHS Strategic Plan 2022-2026; SCHHS Master Clinical Services Plan 2022-2027; Queensland Government's Unite and Recover Plan; TAFE Queensland Strategic Plan 2020-2024; UniSC Strategic Plan 2021-2024; Griffith University Strategic Plan 2020-2025; Sunshine Coast Health Network Strategic Plan 2021-25 (PHN); Sunshine Coast Council Corporate Plan 2022-2026.

What we do

- Develop new knowledge and translate that knowledge into improved healthcare outcomes.
- Educate and train health workers to deliver optimal healthcare service.

Sunshine Coast Health Institute respectfully acknowledges the Traditional Custodians, the Kabi Kabi (Gubbi Gubbi) and Jinibara people on whose land we provide our services. We also pay our respects to the Aboriginal and Torres Strait Islander Elders, past, present, and future and recognise the strength and resilience that Aboriginal and Torres Strait Islander peoples and their ancestors have displayed in laying strong foundations for the generations that follow





University of the Sunshine Coast



Safety:

Our values

We strive to improve patient and community safety

Innovation:

more and do better.

Collaboration:

We commit to learning

together, fostering ideas and

research in healthcare across

supporting innovation and

We embrace change and

strive to know more, learn



Excellence:

and interactions.

We are outcomes focused and evidence based: we evaluate and learn from successes and failures.



across all health services

organisations

Our Strategic Priorities

SCHI has identified two interdependent strategic areas of focus to maximise impact on SCHHS outcomes.

- 1. Workforce
- 2. Models of care

Strategies

Strategies for delivering outcomes in these priority areas include:

- Embrace creative approaches to workforce design.
- Support end-to-end, workplace-based, and simulation-supported education/training at certificate, undergraduate and post-graduate levels, using inquiry-based pedagogy.
- Promote opportunities for interprofessional collaboration and education.
- Co-design innovative models of care delivery using health systems science.
- Adopt bench to bedside approaches to drive scientific discoveries through to clinical improvement.
- · Reorient models of care around shared decision-making process.
- Maximise use of digital capabilities to support health delivery.

Enablers

Clarity of purpose, collaboration between partners, community and consumer engagement, are the enablers that will support the success of the Strategic Plan.



